

May 7, 2014

Dorothy Bohn  
Environmental Quality Analyst  
Michigan Department of Environmental Quality  
Air Quality Division



RE: Violation notice for SRN N5998 (portable plant NB1) under permit to install 112-11a at Rieth Riley Plant in Kalamazoo County Michigan

Ms. Bohn,

Aggregate Industries is in receipt of the Department's Violation Notice dated April 29, 2014 for SRN N5998 Aggregate Industries Portable Plant NB1. The violation notice states that the Department (AQD) received the relocation for the site on April 25, 2014 for a April 23, 2014 relocation. The Permit to install number 112-11a, Condition IX.2.b requires that relocation notices be provided at least one week prior to the scheduled relocation.

As requested in the letter the violation occurred from April 16<sup>th</sup> (seven days prior to the April 23<sup>th</sup> relocation) through April 25<sup>th</sup>, the day the relocation notice was received by ADQ. The cause of the violation was a lack of interdepartmental communication and lasted for 9 days. The operational staff has stated that an interoffice communication was remitted to the permitting department, but no record of this can be located. Actions that have been taken to prevent a recurrence are already in place and include, but are not limited to:

1. Reeducation of pertinent employees of our permit and the stipulations of that permit.
2. Better communications between departments via email with receipt to all relocations ensuring that relocation notifications are sent in a timely manner.
3. Commitment of management that; a) relocations are to take place only where timely notification have been sent, and b) if relocations are not timely, the relocation will be rescheduled to such time as to be within the permit stipulation.
4. We will FEDEX all relocation notices for record that they are sent and received thus ensuring that we do not relocate a plant until we know that the relocation notice has been received by your office ten days before the relocation.
5. Discussions with DEQ staff to ensure that a relocation schedule for the year is remitted so that timely notifications can be made.

I have also included a copy of the violation notice for your reference.

Aggregate Industries is committed to protecting the environment and compliance with all applicable laws. I trust that this satisfies the requests of the violation, but if you require further information or have additional questions, please contact me at (815) 331-7200 or at [foloughlin@aggregate-us.com](mailto:foloughlin@aggregate-us.com)

**AGGREGATE INDUSTRIES  
MIDWEST REGION**

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An Equal Opportunity Employer

An AGGREGATE INDUSTRIES company

Respectfully,

A handwritten signature in black ink, appearing to read "Frank O'Laughlin". The signature is fluid and cursive, with a large initial "F" and "O".

Frank O'Laughlin  
Environmental Advisor  
Aggregate Industries  
822 Schuster Avenue  
Kalamazoo, MI 49001