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May 18, 2021

Mr. Rob Dickman, Senior Environmental Quality Analyst Michigan Department of Environment, Great Lakes, and Energy Cadillac District Office 120 W Chapin Street Cadillac, MI 49601

Dear Mr. Dickman,

This letter is in response to our inspection of May 6, 2021 and the cited violation of operating unpermitted equipment at our Astor Road facility. Our Astor Road facility began renovations on October 12, 2020 to a plant that was not a permitted fiberglass plant. This process was started due to a bankruptcy of our affiliate, Noron Composites, and a fire at another affiliate plant located out of state. After bringing the Astor Road plant up to standards and becoming permitted, we will begin operating dry spray booths for the application of resin and gelcoat and using acetone for cleanup activities.

We are currently in the process of renovating the facility to remove contaminants and to filter the air by adding stack vents and filtration systems. A documentation program to keep track of contaminants is being developed and implemented. We are assembling the necessary documentation and are applying for a facility wide Permit to Install and a Renewable Operating Permit. All documents will be submitted by June 1, 2021.

Thank you for helping us work through this situation and bringing our facility into accordance with DEQ standards.

Thank You,

Michael Batcke

Owner/Managing Member